

**NATIONAL EXECUTIVE FORUM ON PUBLIC PROPERTY  
FIFTH ANNUAL CONFERENCE**

**Friday, May 10 and Saturday, May 11, 2002  
Ottawa, Lord Elgin Hotel**

**Best practices: portfolio management strategies**

(Simultaneous interpretation services, courtesy of Public Works & Government Services Canada, are available)

**Friday, May 10**

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- 8.00 to 8.30**      **Registration**
- 8.30 to 8.35**      **Conference Opening**  
Meriel Bradford, Vice President, Acquisitions & Business Development,  
Canada Lands Company, Forum Chair and Cathie Macdonald, Forum Convenor
- 8.35 to 9.15**      **Introduction to Ottawa**  
Ned Lathrop, General Manager of Development Services, City of Ottawa –  
Overview of government structures and planning in Ottawa
- 9.15 to 9.55**      **Portfolio Management of Public Sector Assets – Framing the Issues**  
James McKellar, Director, Program in Real Property, Schulich School of Business,  
York University, and Academic Advisor to the Forum  
*Questions, comments and discussion*
- Break**
- 10.15 to 12.00**      **Portfolio Management Approaches**  
Moderator – James McKellar  
Ruth Brady, Principal Analyst, Real Property Policy, Treasury Board Secretariat of  
Canada – Disposal policies  
Blair James, Executive Director, Real Property & Materiel Policy Directorate,  
Treasury Board  
Secretariat of Canada – Management approach for contaminated lands  
Rem Westland, Director General, Realty Policy and Plans – ADM(IE), Department  
of National Defence – DND quadrant analysis  
Tony Young, Manager, Portfolio Management, BC Buildings Corp. – Ownership  
policies  
*Questions, comments and discussion*
- 12.15 to 1.15**      **Lunch**  
Sponsored by the IBI Group
- 1.30 to 2.30**      **Impacts of Energy Deregulation**  
Moderator – Michael Poulton, Head, Department of Urban and Rural Planning,  
Dalhousie University, and Academic Advisor to the Forum  
Catherine Ella, Manager, Professional Services, Tiree – Key principles of Ontario's  
deregulated electricity market and risk management strategies  
Dan Ralph, Vice President Corporate Services, Hydro Ottawa – Electricity  
restructuring  
in Ontario  
John Holowka, Program Manager, Building Engineering, City of Ottawa –  
City of Ottawa - Preparing for deregulation  
Bruce Bowes, Executive Director, Facilities & Real Estate, City of Toronto –  
City of Toronto initiatives  
*Questions, comments and discussion*

## Friday, May 10 (continued)

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- Break**                      **Refreshments and walk to City Hall**
- 3.00 to 5.00**                **Accommodation Strategies – New Approaches and Partnerships (special open session at Ottawa City Hall)**  
Moderator – Meriel Bradford, Vice President, Acquisitions & Business Development,  
Canada Lands Company, Forum Chair  
Tim McGrath, Director General, Office Accommodation/Real Estate Services (OA/RES), Public Works & Government Services Canada – Strategies for federal government offices in the National Capital Region  
Paul McKenzie, Practice Leader, HOK Consulting, Ottawa – New approaches for the new City of Ottawa  
Bruce Bowes, Executive Director, Facilities & Real Estate, City of Toronto – Master Accommodation Plan  
Diane Orange, Director General, Real Property, Environment & Security Branch, Natural Resources Canada – Booth Street Challenge  
*Questions, comments and discussion*
- 5.00 to 6.00**                **Reception (at Ottawa City Hall)**
- 7.00 to 9.00**                **Conference Dinner**  
Speaker: Marcel Beaudry, Chairman, National Capital Commission

## Saturday, May 11

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- 8.30 to 9.00**                **Registration**
- 9.00 to 11.00**               **National Capital Region Case Studies Roundtable**  
Moderator – Jeanne Wolfe, Professor Emeritus, School of Urban Planning, McGill University, and Academic Advisor to the Forum  
**Dealing with old land fill sites**  
Gordon MacNair, Program Manger, Appraisal, Special Projects, & Environmental Remediation, City of Ottawa  
**Ottawa Experimental Farm**  
Pierre Corriveau, Director General, Asset Management, Agriculture & Agri-Food Canada  
**Gamelin site, Hull**  
Gordon Kerluke, Director, Realty Transactions Division, National Capital Commission  
Paul Page, General Manager, Real Estate (NCR), Canada Lands Company  
Linda Griffin, Senior Advisor, Administration & Environmental Management Directorate, Environment Canada  
André Croteau, Chef, Division des transactions immobilières, Aménagement et développement du territoire, Ville de Gatineau  
**LeBreton Flats**  
Grant Lindsay, Manager, Development Approvals, City of Ottawa  
Peter McCourt, Project Director, National Capital Commission  
*Questions, comments and discussion after each topic*
- Break**
- 11.30 to 12.00**              **Conference Learnings and Closing**  
Moderator – Hok-Lin Leung, Director, School of Urban & Regional Planning, Queen's University, and Forum Faculty Advisor  
*Comments by Panel Moderators and Conference Participants*
- 12.25 to 4.00**                **Bus Tour of the Ottawa area, with lunch at the CLC Office, Rockcliffe Base – Lunch sponsored by Canada Lands Company. Bus sponsored by the City of Ottawa.**