



Shifting Thinking –
Confronting Challenges Ahead

National Executive Forum on Public Property
City of Edmonton Presentation

[Key Questions]

- What are the key shifts affecting our service delivery?
- How will the shifts contribute or impede future success?
- What are future challenges?

[Key Shifts]

- Economic Downturn
- Acknowledgement of the Infrastructure Deficit
- Increased Focus on the Environment

[Edmonton Context]

- Economic Downturn
 - Budget constraints following a period of significant growth
- Infrastructure Deficit Acknowledged
 - Inventory of Assets
 - Condition Assessments
- Environmental Focus
 - Council Priority

Shifts To or Away from Success

Economic Downturn

Contribute to Success

- Limited resources force prioritization
- Re-thinking service delivery options
- Long-term planning

Impede Success

- Can lead to short term versus long term decisions

Shifts To or Away from Success

Infrastructure Deficit Acknowledged

Contribute to Success

- Focus attention on problem
- Raises priority
- Understanding that the deficit increases with inaction

Impede Success

- Magnitude of the problem is overwhelming
- Continued absence of effective tools and funding mechanisms

Shifts To or Away from Success

Environment Focus

Contribute to Success

- Understanding of impacts of not dealing with environmental issues
- Raises priority
- Promotes innovation

Impede Success

- Treatment as a stand alone issue versus a way of business
- Upfront investment for longer term payoff

What are Future Challenges/Opportunities?

- Increasing revenue streams
 - Leveraging core competencies
 - Private Sector approaches
- Expansion of Public Transit and Increasing Density
 - LRT Fast Tracking
 - Transit Oriented Development

What are Future Challenges/Opportunities?

- Underutilized Downtown Airport
 - Creation of a sustainable community
 - Environmental, Economic & Social Sustainability
- Planned schools no longer needed
 - Surplus reserve lands utilized for civic purposes
 - Opportunities for non-profits or housing
 - Revenue potential

[Edmonton's Future]

- Economic recovery
- City Council's strong Vision for the Future – The Way Ahead
- More challenges but more opportunities as well.