

A decorative graphic consisting of a teal circle on the left side. A dark brown bracket is positioned on the left edge of the circle, and a teal bracket is on the right edge. A horizontal bar with a gradient from dark green on the left to light grey on the right spans across the middle of the circle.

# Shifting Thinking – Confronting Challenges Ahead

National Executive Forum on Public Property  
City of Edmonton Presentation

# [ Key Questions ]

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- What are the key shifts affecting our service delivery?
- How will the shifts contribute or impede future success?
- What are future challenges?

# [ Key Shifts ]

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- Economic Downturn
- Acknowledgement of the Infrastructure Deficit
- Increased Focus on the Environment

# Edmonton Context

- Economic Downturn
  - Budget constraints following a period of significant growth
- Infrastructure Deficit Acknowledged
  - Inventory of Assets
  - Condition Assessments
- Environmental Focus
  - Council Priority

# Shifts To or Away from Success

## Economic Downturn

### Contribute to Success

- Limited resources force prioritization
- Re-thinking service delivery options
- Long-term planning

### Impede Success

- Can lead to short term versus long term decisions

# Shifts To or Away from Success

## Infrastructure Deficit Acknowledged

### Contribute to Success

- Focus attention on problem
- Raises priority
- Understanding that the deficit increases with inaction

### Impede Success

- Magnitude of the problem is overwhelming
- Continued absence of effective tools and funding mechanisms

# Shifts To or Away from Success

## Environment Focus

### Contribute to Success

- Understanding of impacts of not dealing with environmental issues
- Raises priority
- Promotes innovation

### Impede Success

- Treatment as a stand alone issue versus a way of business
- Upfront investment for longer term payoff

# What are Future Challenges/Opportunities?

- Increasing revenue streams
  - Leveraging core competencies
  - Private Sector approaches
- Expansion of Public Transit and Increasing Density
  - LRT Fast Tracking
  - Transit Oriented Development

# What are Future Challenges/Opportunities?

- Underutilized Downtown Airport
  - Creation of a sustainable community
    - Environmental, Economic & Social Sustainability
- Planned schools no longer needed
  - Surplus reserve lands utilized for civic purposes
  - Opportunities for non-profits or housing
  - Revenue potential

# [ Edmonton's Future ]

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- Economic recovery
- City Council's strong Vision for the Future – The Way Ahead
- More challenges but more opportunities as well.