

Before...



*Dockside  
Lands*



# Project Background

- 1989 purchase
- Sept. 2001 Environmental Study
- Sept. 2002 Business Case Report
- Jan. – April 2003 Public Consultation
- May – Sept. 2003 Market Risk Analysis & Design Guidelines
- Sept. 2003 – May 2004 Development Concept
- June 2004-October 2004 Request for Expressions of Interest and Request for Proposals
- November to December, 2004 Proposal Evaluation
- January to July, 2005 Negotiation and Rezoning Process

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# *Dockside Lands*

## **What were the main challenges?**

The need for due diligence:

- Previous failed attempts to market the property
- Brownfield site

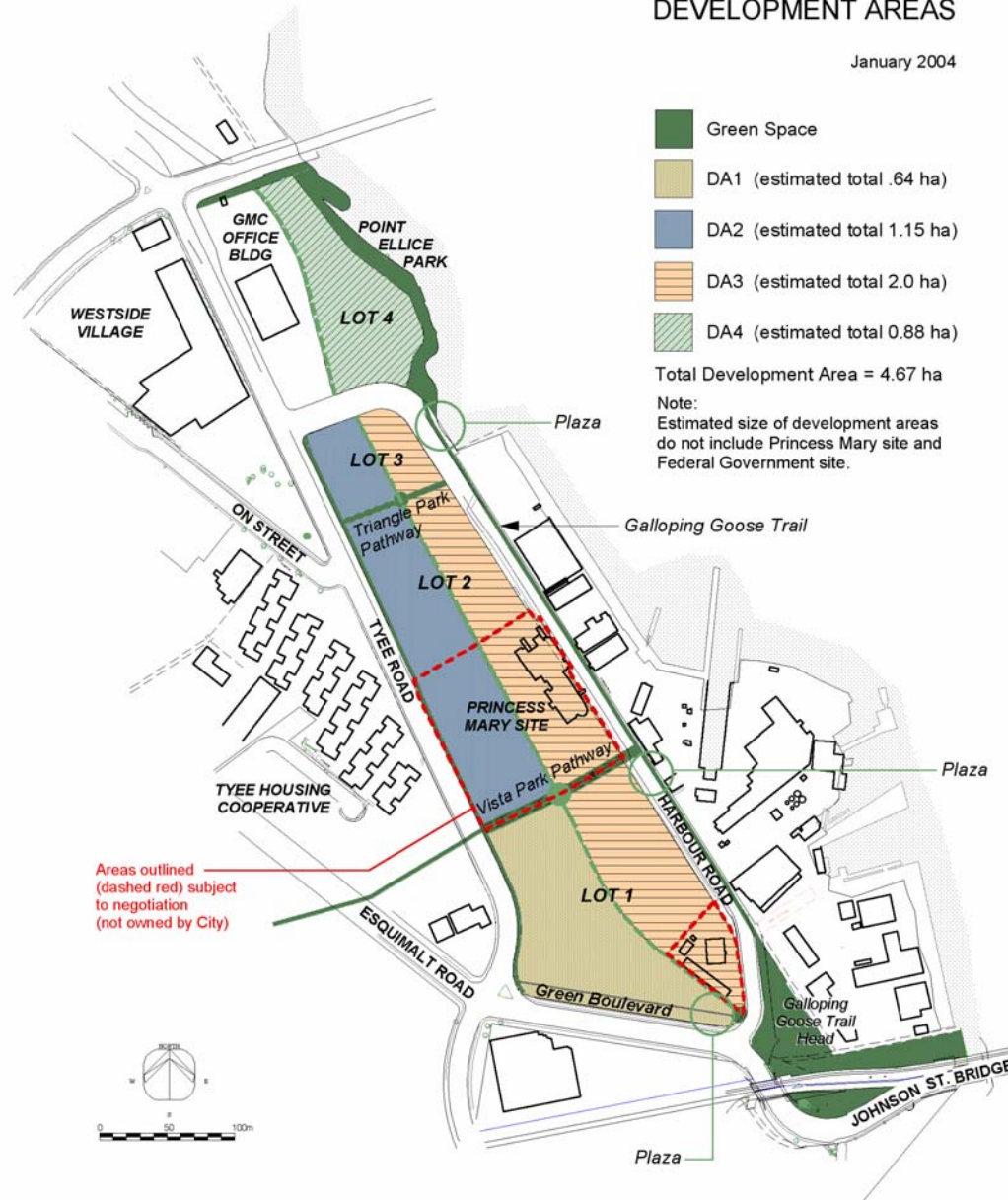
Building trust:

- Lack of trust between the City and Community
- Lack of trust between varying City departments

# Dockside Lands

## Dockside Zoning Framework DEVELOPMENT AREAS

January 2004





## *Dockside Lands*

### **How did this inform the process?**

- It had to satisfy the need to determine a realistic “value” of the site for the City
- There was a need to establish a strategy for overcoming environmental concerns
- There was the need to gain the community trust by considering social concerns
- There was a need to have an inclusive process (to address political, technical, social and financial concerns)



## *Dockside Lands*

# How did we incorporate the balanced TBL philosophy into the process?

- Developed a list of criteria
- Developed a method of measuring the provision of each criteria
- Established which criteria were “pass/fail”
- For remaining criteria established maximum/minimum score
- Set a minimum score level for each of the TBL categories

Criteria/Questions	Points Scored	Possible Points	Source of Info	Point Allocation
<b>1. Proposed Site Remediation</b>				
<b>.1 Consistency with Development Concept with regard to remediation and risk management</b>				
<b>Environmental</b> In the City's opinion, will the proposed remediation plan meet the current requirements set out by the BC Environmental Management Act and Contaminated Sites Regulation? (RFP section 5.2.1, DC page 7)		pass/ fail	Questionnaire	pass=yes fail=no
<b>Economic</b> Will the costs associated with the proposed remediation plan meet the City's goal of break-even? (RFP section 5.2.1, section 4 of these criteria, DC page 7, 13)		pass/ fail		pass=yes fail=no
<b>Economic</b> What risks for remediation are assumed by the Proponent? (RFP section 5.2.1, DC page 7)		15	Design concept Dockside Business Case	15-proponent assumes all risk Shared risk - varies with extent 0-city assumes all risk
<b>2. Proposed Land Use</b>				
<b>.1 Consistency with Development Concept with regard to mix of uses</b>				
<b>Social</b> Does the residential portion of the development provide a mix that satisfies the needs of a broad range of ages and stages of life, as well as income brackets and rental/ownership units? (RFP section 5.2.2, DC page 16/17)		10	Questionnaire	10-consistent with the DC 2 to 7-somewhat consistent with DC (varies with extent) 0-single use or not consistent at all
<b>Economic</b> How much employment (post construction) will be generated in the industrial, commercial and retail uses on Dockside once all four lots are developed? (calculated based on proposed area of each use multiplied by average number of employees per square foot for this type of use). (RFP section 5.2.2, Appendix E, DC page 15)		5	Questionnaire Design concept	5-provides a mix of residential units 3 or 4-provides some mix of residential units 1 to 2-provides poor mix of residential units 0-provides no mix of residential
<b>Environmental</b> Is the mix of uses provided such that environmental concerns such as noise and air pollution are considered through design (both on and off site)? (RFP section 5.2.3, DC page 22)		5	Questionnaire	5-proposal creating the most employment, sliding scale to 0.



- Legend
- A Esquimalt Plaza
  - B Dockside Plaza Character area
  - C Industrial Courtyards
  - D Greenway
  - E Vista Park Pathway
  - F Triangle Park Pathway
  - G Dockside Wharf Plaza

Overall Site Area = 505,447 sq ft  
 Commercial Area = 71,044 sq ft  
 Office Area = 75,350 sq ft  
 Hotel Area = 44,133 sq ft  
 Residential Area = 671,926 sq ft  
 Seniors Res. Area = 54,897 sq ft

Social Housing = 48,331 sq ft  
 Industrial  
 Total Business Area = 101,089 sq ft  
 Site FSR = 2.0 FSR  
 Amenity Area = 9,149 sq ft  
 Parking = 1,285 Spaces





After...

Vancity Enterprises

