

# Repositioning Obsolete Assets Manufacturing to Emergency Response

Sharon Purvis, Director, Corporate Properties & Buildings May 2006 Presentation - Executive Forum on Public Property

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### **Repositioning Obsolete Assets**



#### **Situation**

- Additional EMS headquarter space
- Communication and dispatch space

#### Consideration

- Existing heritage fire-hall invalid
  - location in flood-plain ≠ dispatch operations
- Site location search & partnership opportunities with other City services







#### **Unique Locational Criteria**

(46 sites ↓ 5 sites)

- Proximity to:
  - airport NEF contours
  - hazardous goods routes
  - floodplain
  - electrical interference
  - fiber optic networks
  - radio frequency
  - line of site capability
- City-owned sites ≠ criteria





### **Repositioning Obsolete Assets**



#### **Partnership Opportunities (EMS)**

- Call center function
  - Calgary Police Services
  - Calgary Fire Services
  - Calgary Public Contact Centre
- Warehouse space Fire Services

#### **Challenges**

- Tight timelines to complete
- Coordinate 3 highly competitive organizations
- Limited funding







Partnership selected former high end manufacturing building (micro-chip plant)

#### **Value**

- 17.17 acres (3 titled lots)
  - 12.61 acres for City
  - 4.56 acres for future use or disposition
- 90,000 sq ft office
- 108,000 sq ft warehouse





### **Repositioning Obsolete Assets**



### **Existing Business Site & Building**

- 770 parking stalls
- UPS & generator
- Quality HVAC & electrical upgrades
- · Fiber links onsite
- 2000 phone lines
- Sound proofing & deadening
- Same server/conductivity system
- Cafeteria
- fitness room
- video conferencing
- Security hardware







#### **Benefits**

- Accommodates strategic alliances
- Reduced duplication = Cost savings
  - EMS, Police, Fire, Corporate Properties (call centre, admin, warehouse)
- Significant parking
- Opens up space in operational assets elsewhere
- Accommodates growth





### **Repositioning Obsolete Assets**



#### Office renovations

- Redeveloped portion to integrated call centre
- Back-up Mayoral/City Manager command centre









#### Office renovations

- Administrative space
- "hotelling" & deployment space
- Cafeteria & "bistro" fit-ups







### **Repositioning Obsolete Assets**



#### **Warehouse Renovations**

- Emergency response apparatus & logistical area
- Storage







#### Successes

Overall energy efficiency

- co-location & shared space
- Reduced overall footprint





### **Repositioning Obsolete Assets**



#### Successes

- Right equipment for the job
- More responsible furniture
- Remote inspector deployment closer to destinations









### **Successes**

Alignment - 911 and 311





### **Repositioning Obsolete Assets**



#### Successes

- 24/7 operation
- Amenities for employees (fitness)







#### **Successes**

#### **Cost Savings**

New \$48M Existing \$19M

#### **Shorter Timeline to Occupancy**

Land acquisition & facility

construction 3 - 3.5 years

Acquire existing site & facility 2 years





### **Repositioning Obsolete Assets**



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